

# Value Creation Process

At S&B Foods, we have identified the issues of high importance (materiality) in the external environment that surrounds our businesses. Based on an awareness of these issues, we have formulated the Third Medium-Term Business Plan to realize our vision. We will invest various forms of capital in achieving this plan and link it to a range of outcomes by creating value throughout the value chain.

**Founding Philosophy : “BI-MI-KYU-SIN”**  
**Corporate Philosophy: “Bring natural life and happiness to every household”**

